

Introduction

ANAM Nampula is the regional delegation of the **National Association for Mutual Assistance (ANAM)**, the former **ORAM (Rural Association for Mutual Assistance)**¹ that covers three Northern provinces of Mozambique: Nampula, Cabo Delgado and the northern region of Zambezia province. Founded in 1992, the association has the specific mission of supporting rural communities and smallholders to secure their tenure over land and related resources. ANAM is registered as an NGO with the Mozambique Ministry of Justice, Ministry of Finance, Ministry of Industry and Trade, and Social Security Administration.

ANAM Nampula was established in 1996 and started its operations in the following year. From 2000, the organisation has been at the forefront of implementing the Technical Annex on Community Land Delimitation² and since that time, it has become a reference service provider on community and smallholder land issues in Mozambique. The core business of the association is the provision of technical and facilitation assistance to rural communities for the formalisation of their legally-acquired land rights (delimitation), the establishment of community-based organisations (through land and natural resources management committees, cooperatives and producer associations), and the participatory planning of land and natural resource management as the key pre-conditions for the rural communities to exercise their land rights.

Mission, Vision and Values

The mission, vision and values of ANAM Nampula are presented below:

Mission: Advocate for the rights and interests of peasants by contributing to community and association development, to ensure the sustainable ownership and use of land and natural resources in rural communities”.

Vision: To be a national membership-based organization with strong focus on collaboration amongst small-scale farmers, of national reference in matters related to land, natural resources and associativism; with a consolidated capacity in the empowerment of rural communities and in advocacy to generate changes in favor of peasants; with a transparent and participatory management culture; with capable and motivated and human resources that identify with the rights and interests of peasants, and with adequate resources”.

Values: Promote women in society; Promote social and economic justice; Democracy; Impartiality in terms of party politics, religion, race, ethnicity/tribe; Transparency; Non-discrimination; Solidarity; Spirit of collaboration and work through associations; Spirit of collaboration, cooperation, teamwork, partnership, and mutual support; Culture of participation by all in the institution; Institutional growth; and Decision-making based on evidence.

Relevant experience and funding

ANAM Nampula has successfully implemented nine tri-annual plans, mostly supported with core financing from the Dutch Embassy in Mozambique, Hivos, Care Mocambique, INKOTA, Alianza por la Solidariedad, iTC-F (Nampula, Cabo Delgado), the DFID LEGEND Challenge Fund, Millennium Challenge Account (MCA), Oxfam Novib and USAID.

¹ The change of the name ORAM to ANAM was deliberated by the organization General Assembly held on March 2, 2020.

² Diploma Ministerial – *Ministerial Diploma* 29A-2000

In its experience, ANAM Nampula has developed community ties and accountability to members or beneficiaries, commitment to gender diversity and sensitivity, sound internal management policies and practices, transparent disclosure of funding sources, financial accountability and governance. The organization has the ability to manage large grants, facilities, equipment, project execution staff with relevant skills and experience, financial reporting and auditing. ANAM Nampula has no record of any cancellation of funding due to financial management problems.

Currently, ANAM Nampula is implementing a programme that focuses on the **Community Land Value Chain (CaVaTeCo)** approach that aims at leveraging land rights of communities, smallholders and associations to capture economic and social opportunities created by public and private investment in the agro-forestry, mining and other natural resources sectors. CaVaTeCo is a new and innovative approach that encompasses not only the land law. It is a part of the implementation of the Mozambican policies, including that of forest, environment, conservation, partnership, social responsibility, among others. CaVaTeCo also focus strongly on equal land rights of women and other disadvantaged groups, as well as on resilience of local communities to climate change effects as they the most affected by climate events in all aspects.

Management structure

The organisation has one head office in Nampula city, two regional offices inside Nampula province and one in Zambézia province. Its fourth regional office located in north of Cabo Delgado province was forced to close in 2021 due to insecurity reasons perpetrated by insurgences groups. Each of them is responsible for a region covering several districts. These offices are sub-delegations managed by an experienced coordinator and assisted by teams of well-trained community motivators with long periods of service. ANAM Nampula has 39 staff members in total. Its current funding partners include the INKOTA, Tenure Facility and USAID.

Partnership

ANAM Nampula has a solid working relationship with the governmental institutions at all levels, non-governmental organisations and with private institutions as formal partner in facilitating the registration of community land, legalization of community-based organisations, development of participatory planning of land and natural resource management, and facilitating partnership between local communities and outside investors based on land and natural resources management.

ANAM Nampula is open to receiving initiatives and partnerships that aim to promote sustainable rural development of local communities based on the potential of the existing natural resources, taking advantage of the opportunities offered by the investments that take place in their areas.